

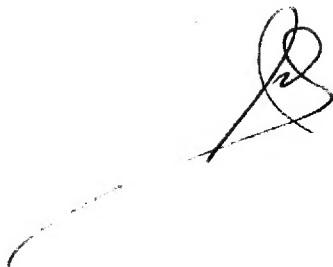
COMMITTEE ON APPROPRIATIONS
HOUSE OF REPRESENTATIVES

3:25

Mr. Houston -

Mr. Ford's schedule is impossible this afternoon. He has attended two White House sessions however and feels fairly up-to-date.

Most appreciation and asked that I give his best to Mr. McCon.

A handwritten signature, likely of the person who wrote the note, consisting of a stylized 'R' or 'B' followed by a long horizontal stroke.

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Mr. Hoover
Mr. Mohr
Mr. Andrews
Mr. Whitely
Mr. Sizoo
Mr. Mahon
Mr. Nichols
Mr. Belmont
Mr. Mohr
Mr. Boardman

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Working Your Site's Year 2000 Project? Save Money on Year 2000 Tools!

As Raytheon continues its Year 2000 readiness efforts, the company is leveraging its substantial buying power in the purchase of Year 2000 tools.

Individuals working the Year 2000 issue within the company should be aware of the corporate Year 2000 Program Management Office's (PMO) directive **mandating that all new purchases of Year 2000 software tools and third-party services be pre-approved by the PMO.**

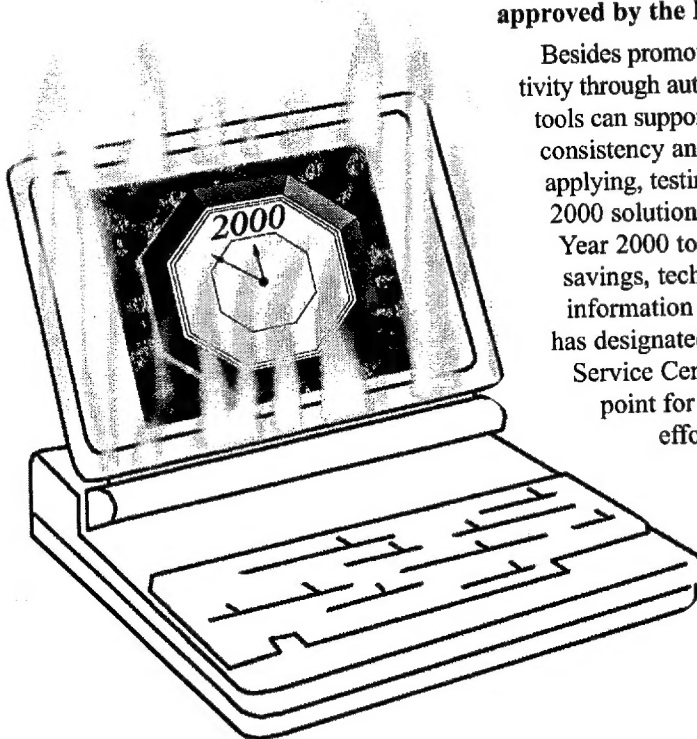
Besides promoting higher productivity through automation, Year 2000 tools can support greater uniformity, consistency and thoroughness in applying, testing, and tracking Year 2000 solutions. To ensure proper Year 2000 tool selection, cost savings, technology re-use and information sharing, the PMO has designated its Year 2000 Service Center as the focal point for coordinating these efforts. If there's a need for a particular type of Year 2000 tool, the Service Center will log your incoming request, assist

you in identifying an appropriate tool, address any tool licensing issues and coordinate your purchase with other tool purchases to maximize economies of scale.

As an information resource, the Service Center also maintains a web-based "Year 2000 Tools and Services" data repository (y2k.ray.com/tools). This web site provides a listing of tools currently being used within Raytheon, as well as feedback from the people who are using them. There are several Year 2000 tools that may be downloaded from the site, including a UNIX code scanner, PC Bios test tools and a patch. Additionally, a useful discussion of the various Year 2000 tools is provided which sites the pros and cons of the different tool implementation platforms. Links to vendors' web sites can also be found there.

Understand that no Year 2000 tool is a "silver bullet." Even with the best tools, Year 2000 compliance status and capability of each critical vendor-supplied product must still be tracked. ●

For more information on the selection or purchase of Year 2000 tools, call Jeff Beigie at (703) 560-5000, x2574.



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The Bulletin

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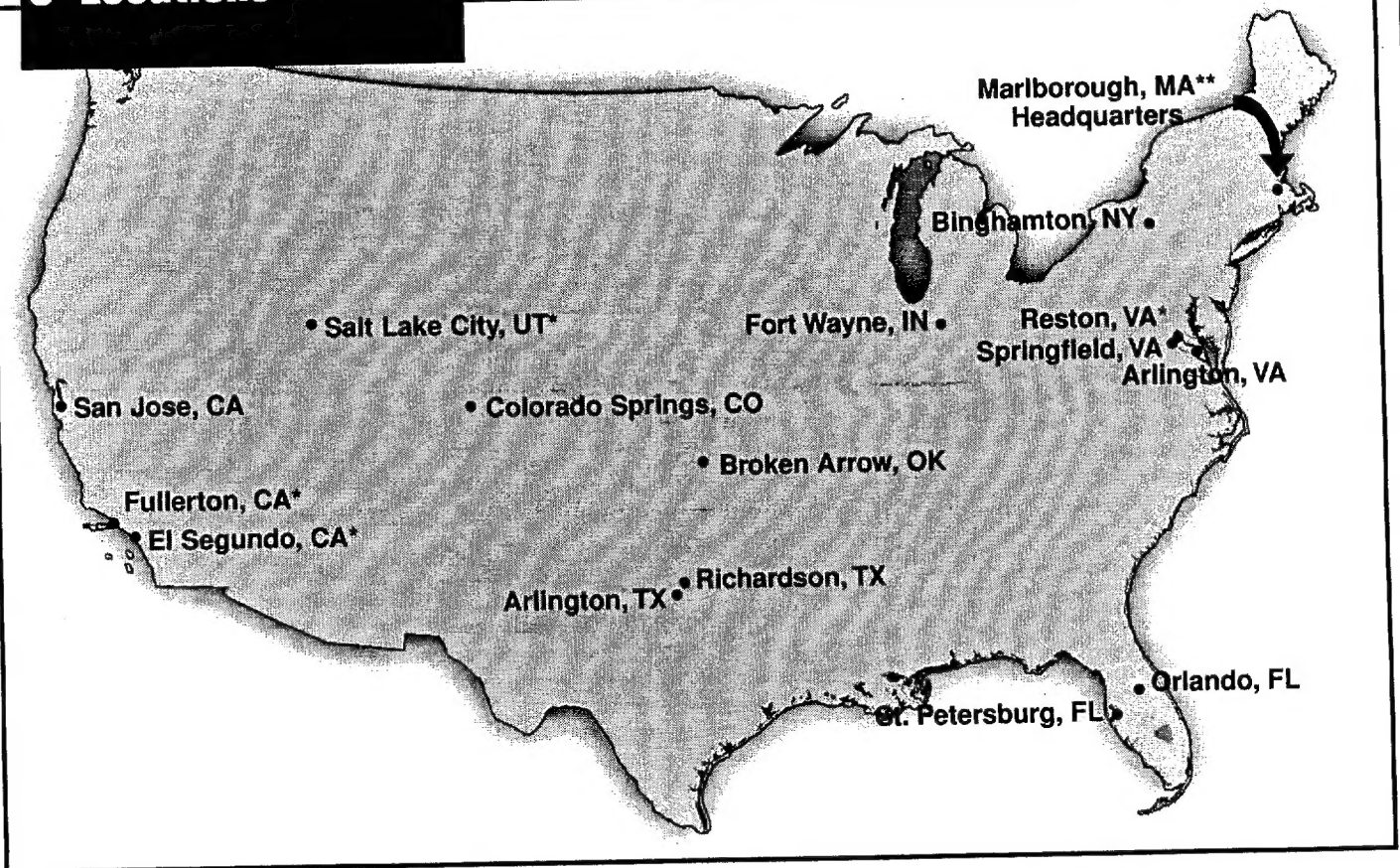
Issue 14

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C³ Locations



International Locations:
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 - Waterloo, ON, Canada
 - Saudi Arabia

* C³ Shared Facilities
 ** Engineering also in Sudbury, Bedford and Tewksbury, MA

Service sensors to provide a unified set of weather data to air traffic controllers to enhance airport terminal capacity.

In the command and control (C³) business, the C³ segment has a solid base of programs. It is a world leader in Air Defense Ground Environment (ADGE). The Peace Shield system, a part of Mid-East Operations, allows the Royal Saudi Air Force to manage its airborne and ground-based resources. C³ is also the prime contractor for the Advanced Field Artillery Tactical Data System (AFATDS), a battle management software system that provides automated fire support in the Army Battle Command System. In addition, C³-led teams are developing a library of reusable application software to reduce the overall time and cost associated with acquiring software-intensive command

and control systems for the U.S. Air Force's Command and Control Product Lines program.

C³ is also the major player in the most comprehensive environmental monitoring initiative on earth, the System for the Vigilance of the Amazon (SIVAM). Under development is an integrated information network that links numerous sensors to regional and national coordination centers, which will enable the Brazilian authorities to monitor traffic, mining activity and the generation of pollutants in the Amazon basin region.

In modeling and simulation, C³ is one of the world leaders in military training systems and equipment. This business area is involved in some of the Army's

key Combined Arms Tactical Training (CATT) programs and is under contract for a Fire Support Combined Arms Tactical Trainer system to train field artillery gunnery teams. The flight simulation business offers a scaleable range of flight simulation products and maintenance trainers. Military trainers being delivered to the nation's combat air forces and air forces worldwide include F-16 flight simulators and F-16 maintenance trainers, and a contract was received in 1997 to build pilot training devices for the nation's next generation fighter, the F-22. ●